



Minutes of the meeting of the Board of Governors held on 12th March 2018

The meeting began with a presentation by Professor John Cookson, Development Dean on the Three Counties Medical School (Agenda Item 7).

1. APOLOGIES AND ABSENCES

1.1 For a record of attendance and apologies, please see attached list.

2. DECLARATIONS OF INTEREST

2.1 There were no declarations of interest.

3. MINUTES AND MATTERS ARISING

3.1 The minutes of the meeting held on the 13th November 2017 were confirmed as a correct record.

4. CHAIR'S BUSINESS

- 4.1 The Board received a verbal report from the Chair including the CUC consultation on a Code of Conduct Cf-E R1-5.5 (University's response to the consultation had been discussed and agreed at the Remunerations Committee and the final version of the Code was expected in May 2018).
- 4.2 The Chair also reported that he had been invited by the CUC to participate in an Advisory panel for a new guidance document on resilience in HE governance. In addition the Chair reported that he had attended a Good Governance Group seminar about the future of HE at which members identified a need for a credible national spokesperson. The seminar also discussed the excellent satisfaction ratings achieved by most HEIs and the respect for the UK HEI system across the world.
- 5.2 The Board noted the Vice Chancellor's report provided a detailed report of work that is being undertaken to prepare the new University Strategic Plan, including over 40 meetings with the students, staff, Fellows, Governors and representatives from partner organisations. A key theme of discussions with partners in particular has been the significant contribution made by the University to both the City and the wider region.
- 5.3 The Board welcomed an update on the University's health-related work and the news that the University has, for the 5

report by Health Education England has identified that there will be shortage of 170,000 health workers by 2027, and therefore, the work of the University in this area is vital.

5.4 Similarly, it was noted that the Government has recently announced a significant expansion in teacher education. Given the track record and range of work undertaken by the Institute of Education, the University is well placed to make an important contribution.

5.5 The University has been invited to deliver a session at the international conference, 'Going Global', organised

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opposed to late afternoon/early evening with a start time of 10:00am. It was noted that there are no proposed changes to the membership of the sub-committees, following the review of the terms of office and skill matrix of Board members, detailed in Agenda Item 12.3. A joint meeting of the Board and Academic Board will be held prior to the Board meeting on 20th November 2018 (from 9.15-10.15) a joint meeting with the Academic to review formally the Annual Report of Academic Quality and Standards.

11. REPORT ITEMS

11.1 Review of Board Effectiveness

11.1.1 The Board received an update report on the implementation of the action plan associated with the review of Board effectiveness completed and approved by the Board in February 2017. Of the 26 actions, 18 have been implemented and 4 have been partially completed. Some work is not scheduled until semester 2 of this academic year, 2017/18.

11.2 Approvals Group

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14.1 The Chair, on behalf of the Board, expressed thanks to the Clerk, who would be leaving the University in April, for her work over the past three years and in particular her contribution to developing the University's governance framework. Members noted that an Interim Clerk would be appointed as soon as possible and going forward there would be a new role of University Secretary and Clerk to the Board of Governors; it was anticipated that the post would be advertised in April.

15. DATE OF NEXT MEETING

15.1 The date of the next meeting is on 14th May 2018.

