INSTRUMENOFGOVERNMENT

In exercise of the powers conferred upon it by section 124ZA of the Education Reform Act 1988, the University of Worcester higher education corporation makes the following Instrument of

3.2. Of the appointedmembers:

- 3.2.1.upto fifteen shallbeindependentmembersappointed in accordance with the Byelaws
- 3.2.2.up to two may be members of academic staff appointed in accordance with the Byelaws
- 3.2.3.up to two may be members of professional staff appointed in accordance with the Byelaws
- 3.2.4.up to threemay be students of the University nominated by the students thereof
- 3.3. In appointing members in accordance with paragraph 3.2 the Board of Governors shall ensure that there is always majority of independent members in the Board of Governors
- 3.4. A person (other than a persomppointed in pursuance of of a pursuance of a ragraphs 3.2.2, 3.2.3 or 3.2.4 bove) who is:-
 - (a) employed at the volversity, or
 - (b) a student at the University

shall cease to be a member of the Board of Governors

5. Officers

- 5.1. The Board of Governors shall appoint from amitisign dependent members a Chair, up to two Vice Chair and any other officers which intravdetermine, in accordance with the Bylands. The maximum period of office of the Chair shall normally be two terms of four years.
- 6. Seal ofCorporation
- 6.1. The application of the seal of the Corporation shall be authenticated by the signature of the Chairof the Board of Governors or some other persanthorised generally or specifically by the Board of Governors to act for that purposegether with that of any other member of the Board of Governors.
- 6.2. Theseal shall be held under secure arrangements by the Clerk.
- 7. Amendment of Instrument
- 7.1. This Instrument may be amended or replaced by a resolution of the Board of Governors in accordance with section 124ZA of the Act.

ARTICLES OF GOME∕RENT

In exercise of the powers conferred upon it by sect1/2/4/Eof the Education Reform Act 1988, the University of Worcester higher education corporation make following Articles of Government in accordance with which the University 6/Worcestershall beconducted:

- 1. Interpretation
- 1.1 In these Articles words and expressions shave the meanings ascribed to them in paragraph 1 of the Instrument of Government of the Universitynd

- 3.1.5 for setting a framework for the pay and conditionsall fother staff.
- 3.2 In carrying out its responsibilities the Board of Governors shall have regard to the public interest governance principles applicable to the University under the terms of its registration with the OfSas a higher education provider
 - Delegation of Function and Committees
- 3.3 Subject to the following provisions, the Governors may establish committee any purpose or function, other than those assigned elsewhere in these Articlese ViceChancelloandChief Executiveor to the AcademicBoard, and may delegate powers to such a committee or to the Chair or to the Vice ChancelloandChiefExecutive.
- 3.4 Each committee shall be chaired by an independent member of the Board of Governors. The membership of committees (which mainclude persons who are not members of the Board of Governors) and their terms of reference shall be set out in-layes.
- 3.5 The Board of Governors shallest ablish a committee or committees to determine or adviseon such matters relating:

- 3.11 The Clerk willmaintain a record of member interests.
- 3.12 The proceedings of the Board of Governors shall not be invalidated by any vacancy in their number or by any defect in the election, appointment or qualification of any member.

Publication of Proceedings of the Governing Body

3.13 The agenda, confirmed minutes and papers considered for meetings of the Gos/ernobits committees shall be stored in a secure electronic resource and a record of the open business shall be published on the University's website. Open business shall be defined as matters that do not relate to named past, present prospectivestaff or students of the University on matters which the Governors or the appropriatemmittee resolve to be confidential.

Appointment of Clerk to the Board Governors

- 3.14 The Governors shall appoint a Calto act as secretary to the oard of Governors.
- 3.15 The role of the Clerk is to aide the Board of Governors on proceduse and keep a formal record of their proceedings. Notwithstanding any other senior management role the person appointed as Clerk may have within the University, in her or his capacity as Clerk, etheis Clirectly accountable to the Board of Governor and not to the Vice Chancellor and if Executive or any other member of the University's management.
- 3.16 TheBoard ofGovernors shall establish rules which specify the Clerk's rights and responsibilities and procedures to be followeshould a conflict of interest bidentified.
- 4. Responsibilities of the Vice Chancellor and Chief Executive
- 4.1 Subject to the responsibilities of the Board overnors, the Vice Chancelland Chief Executive shall be the chief executive from the University and shall be responsible:
 - 4.1.1 for making proposals to theoard of

6.5.2 enabling staff (including the holders of senior posts) to raise grievances about their employment.

7. Students