Issue Associated risks	Associated opportunities
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determines what internal and external issues could affect the University's ability to achieve the intended outcomes of its Environmental Management

Issue Associated risks Associated opportunities

Issue	Associated risks	Associated opportunities
In-house capacity	Risk of not having in-house capacity to upskill staff / deliver training on new technologies	Continuing to develop a strong infrastructure around new technologies
	Associated costs with bringing in external personnel to deliver training	Opportunity to collaborate with other institutions across the sector
Introduction of new legislation	Failure to comply with new legislation may lead to penalties and legal action being taken against the University	Incentive to improve compliance with environmental legislation
Changes to existing legislation	Failure to comply with changes in legislation may lead to penalties and legal action being taken against the University	Incentive to improve compliance with environmental legislation
Technical legal requirements	Wide range of technical requirements that the University must follow. This requires considerable effort to monitor and ensure compliance.	Incentive to improve compliance with environmental legislation
Cost of compliance	Increased costs of achieving compliance may reduce funding for other aspects of EMS / EnMS	Incentive to improve compliance with environmental legislation
Awareness, communication,	Lack of knowledge, understanding, and accountability to legal	Staff and student engagement opportunities
responsibility, and accountability	requirements can lead to non-compliance.	Opportunities to upskill staff and move with the green workforce agenda
GDPR / data breaches	Information collected as part of EMS / EnMS creates additional risk of a data breach	Increased data capture and management of data that supports environmental performance improvements
Enforcement	Lack of enforcement from regulatory bodies can make it difficult to motivate compliance and corporate social responsibility	
University's impact on the environment	The University has a range of impacts on the environment including:	Improve environmental performance via EMS / EnMS
	•	Reflect on the opportunities associated with individual risks
	Carbon emissions Air, land, and water pollution Damage to ecosystems and reduction in biodiversity	Improving quality of the University's services

Issue	Associated risks	Associated opportunities
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Nuisance Natural resource consumption